

SAFECON 2001

UNIVERSITY OF NORTH DAKOTA



May 15-19, 2001
Grand Forks, North Dakota



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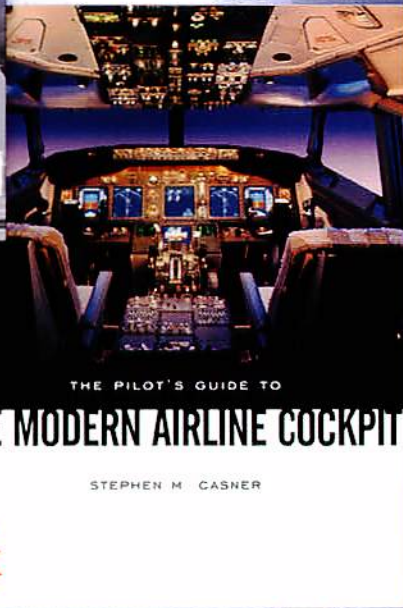
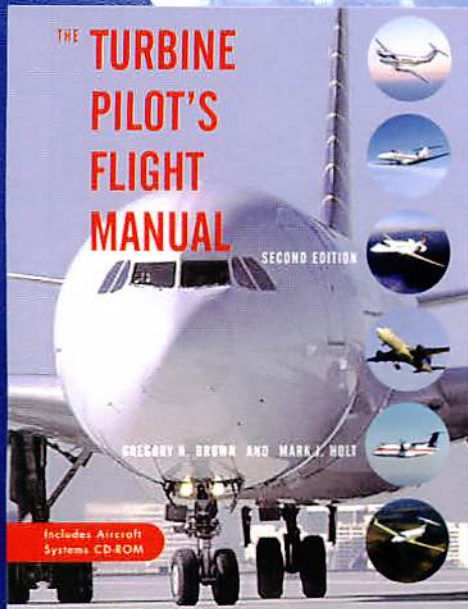
Delta Air Lines Salutes NIFA 2001 SAFECON Participants



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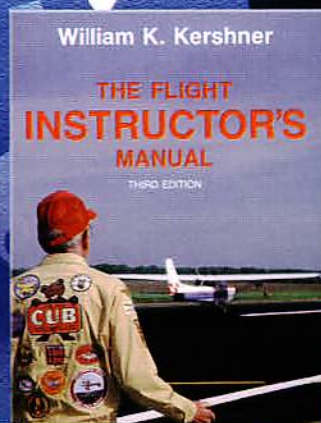
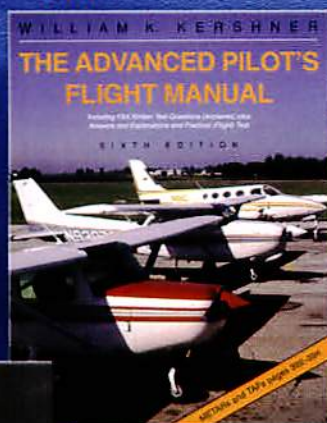
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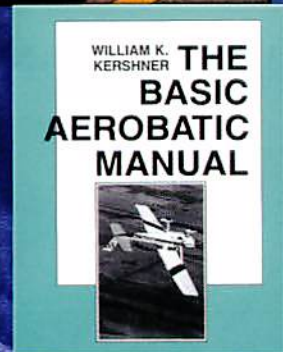


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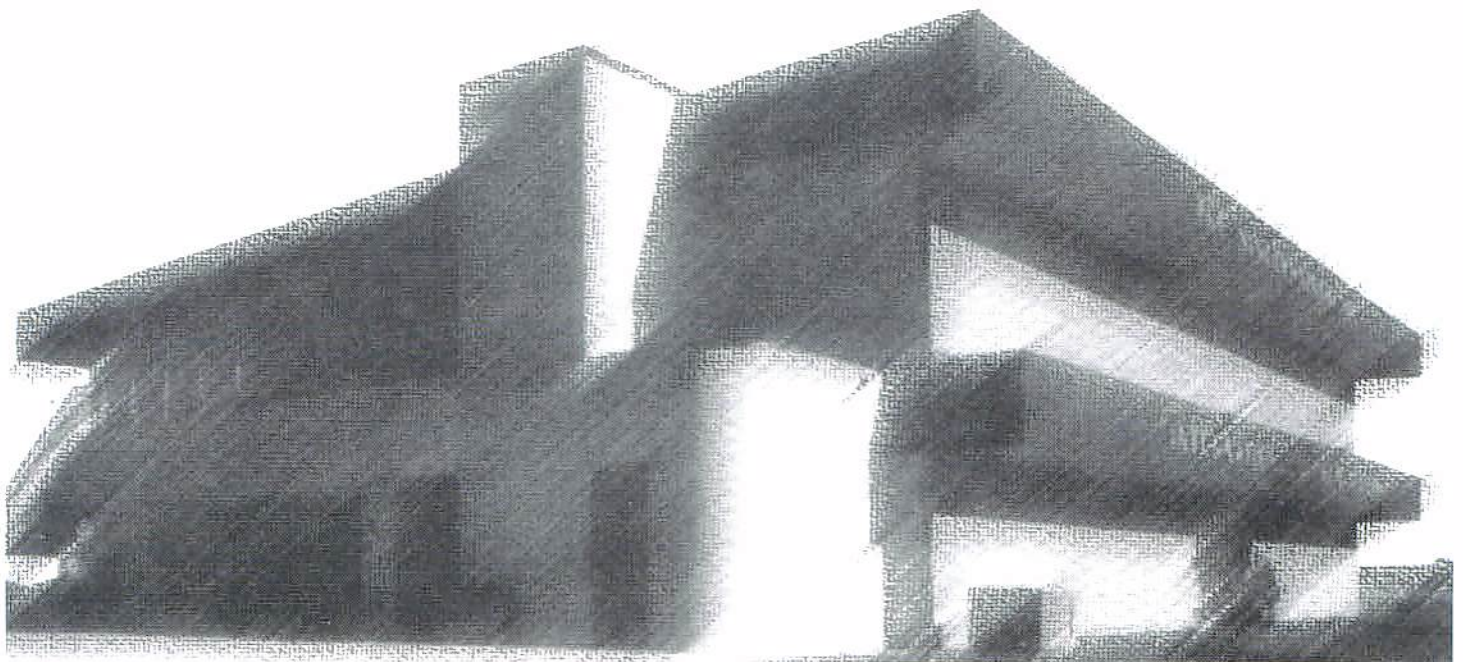
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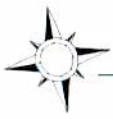


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May 15, 2001

Greetings to NIFA National SAFECON 2001!

It is my privilege and pleasure to welcome each participant and guest of the 2001 National Competition. I want to extend my congratulations to all participants on reaching this year's National SAFECON competition. You represent the best and brightest in aviation and the future of this growing industry. We are honored to host this important event, and we extend to you the hospitality of the University of North Dakota.



**Welcome
from the
President
of the
University
of North
Dakota**

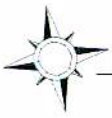


This competition focuses attention on the positive aspects of the academic experiences provided to you by the nation's higher education community in the field of aviation. Your participation reinforces the principles of academic excellence and sets the highest standards of performance both in the classroom and in the field. I commend you for your dedication and commitment to aviation and to your universities through your involvement in this event.

Sincerely,

Charles E. Kupchella
President





**Welcome
from the
NIFA
Executive
Director**



May 15, 2001

Dear SAFECON Competitors:

As Executive Director of the National Intercollegiate Flying Association, I have the privilege and pleasure to welcome you to SAFECON on behalf of NIFA, the judges, our sponsors, and the SAFECON staff. Over the course of the last year many individuals have spent thousands of hours planning for this one very special week of competition, NIFA's 53rd SAFECON. Their efforts will be rewarded by the successful completion of SAFECON, by the experience they have gained, and by the people they have met. They have demonstrated their leadership ability and are ready to take their place along the side other professionals in the aerospace industry.



While you are here at SAFECON be sure to take the time to visit with the NIFA corporate sponsors and exhibitors. You will find that they are as excited and committed to NIFA as you are. In fact, you will find that quite a few of the corporate representatives attending SAFECON are also former NIFA competitors. And each is deeply convinced of the value of the NIFA experience.

As we begin this week of competition, I would like to wish each of you the best of luck and to remind you that it is through NIFA's commitment to education that we can achieve the highest degree of safety possible. Through competition, we recognize the achievement of excellence.

Sincerely,

Gary A. Hemphill
NIFA Executive Director





May 15, 2001

Dear SAFECON 2001 Participants

On behalf of the University of North Dakota and the SAFECON 2001 planning committee, I would like to welcome you to this year's competition. The University of North Dakota is extremely proud to host this year's event. I know how hard everyone of you has worked to have this opportunity to compete at a National SAFECON, and I wish you the best of luck during the week.



**Welcome
from the
NIFA
President**



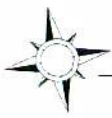
The NIFA officers, as well as many others, have been working extremely hard over the past year to make this week of competition enjoyable, and spirited as well as entertaining. However, this year's competition would never have gotten off of the ground if it had not been for the magnificent support of the corporate sponsors, and dedicated NIFA judging staff. These groups are the reason that NIFA is as successful as it is today. Please take the time this week to talk with the industry representatives as well as the judging staff. There is a wealth of knowledge there, waiting to be explored.

We hope that your stay in Grand Forks is pleasant, and if there is anything you need do not hesitate to ask myself or any of the other volunteer workers to help you out. Good luck, and fly safe!

Sincerely,

Elizabeth Martin
NIFA President





NIFA Officers



Elizabeth Martin



Amy Kotzer



Levi McMahon



Wendy Picoc



Erica Sandey



Christine Hoadley



Kent Lovelace

Elizabeth Martin, President

Elizabeth Martin is currently a graduate student at the University of North Dakota working on an M.B.A. Beth is originally from Whitehall, Wisconsin and graduated from the University of North Dakota with a degree in Aviation Management in December of 1999. This is Beth's second year participating with NIFA. She served as the co-coordinator for the Region V SAFECON in the fall of 1999. She is currently working as a Lead Flight Instructor for UND Aerospace. She is an active member of the UND chapter of Women in Aviation, serving as president for the chapter in 1998-1999. In the future, Beth hopes to be working for a company in which she can use both her flight experience and her managerial experience to make a difference.

Amy Kotzer, Vice President of Conference

Amy Kotzer is a graduate of University of North Dakota and originally from Bloomington, Minnesota. She graduated with a degree in commercial Aviation and is currently flight instructing at UND Aerospace. This is Amy's second year participating with NIFA. She helped when UND hosted the Region V SAFECON in the fall of 1999. Over the past years at UND she has been involved with Women in Aviation International and served as president in 1999-2000. Also she was an active member of Delta Gamma sorority. Within the next year Amy hopes to be hired on with a regional airline.

Levi McMahon, Vice-President of Competition

Levi McMahon is a senior majoring in Commercial Aviation from Eau Claire, Wisconsin. This is Levi's first year to be involved with NIFA. He has been instructing for the University of North Dakota since January 2000, and he holds a CFI, CFII, and MEI instructor ratings. Last year, Levi was an exchange student attending school in Australia where he received the opportunity to earn an equivalent Australian pilot's license. Levi enjoys traveling and spending time outdoors.

Wendy Picoc, Secretary

Wendy Picoc is a senior Aeronautical Studies major from Port Orchard, Washington. This is Wendy's second year involved with NIFA. Her first involvement was during the NIFA Region V SAFECON in 1999 held at UND. Wendy is an active member of the UND Chapter of Women in Aviation. She has also been a member of the Delta chapter of Alpha Eta Rho and SAMA Student Aviation Management Assoc. This fall Wendy expects to graduate and achieve her dream and earn a flight slot with the United States Navy. In addition to flying she has represented UND at EAA Oshkosh and is a tour guide for the Odegard School.

Erica Sandey, Treasurer

Erica Sandey is a junior Commercial Aviation major from St. Paul, Minnesota. She is the secretary of the Delta chapter of Alpha Eta Rho, and has been an active member for three years. Erica is currently a CFI, and holds a commercial license with instrument and multi-engine ratings. She will soon begin instructing, and this summer will begin work on her CFII.

Christine Hoadley, Public Relations

Christine Hoadley is a senior, majoring in Commercial Aviation. She was born and raised in Bozeman, Montana, and attended Montana State University for one year before transferring to UND. Christine has served many positions in Alpha Eta Rho including, Parents' Weekend Banquet Director, Vice President, and President. This is her first year of involvement with SAFECON. Christine holds a commercial license with instrument and multi-engine ratings. She will be working on her CFI this summer and plans to graduate in December of this year.

Kent Lovelace, Faculty Advisor

Professor Kent Lovelace has been involved with NIFA since 1975, when he flew as a competitor and team captain for St. Cloud State University. As a student at UND, he was the assistant coach for the UND flying team from 1977-80. He served as NIFA president in 1980 and served as NIFA faculty advisor in 1989 when UND last hosted SAFECON. From 1980 to 1984, he was assistant chief flight instructor at UND flight operations.

He joined the UND Aviation faculty as an assistant professor in 1984 and was named assistant chair in 1989. He was appointed department chair in 1994 and was promoted to professor in 1997. He was the advisor and coach of the UND Flying Team from 1983 - 89. In 1986 and 1989, he was awarded the Outstanding Coach of the Year. Kent serves on the NIFA Council as Region V Representative, a position he was appointed to in 1986.





NIFA Senior Chief Judge, Jody McCarrell

Jody McCarrell has been involved with NIFA since 1970 where she served in just about every position in both regional and national events including chief judge. Jody holds a Commercial license with Instrument, single and multi engine aircraft and CFI. Jody serves as international treasurer of the ninety-nines, is also a member of the AOPA and NAA. She was one of the first three women appointed as a judge by the Federation International Aeronautique for World Precision Flying. She was involved with the running of the 1985 World event held in Florida and was competition director of the 1996 World Precision Event held in Fort Worth, Texas. Jody was a corporate pilot for ten years with experience in most every model of single engine aircraft as well as several turbine aircraft. Jody sits on the NIFA Council Board and is head of the Judging Committee. She lives in DeQueen, Arkansas with her husband of 46 years, Wayne and is a #1 Grandmother to her two grandchildren Alan and Megan Lee.

SAFECON Chief Judge, Kevin Simecek

Kevin Simecek is from Parker, Colorado. Kevin has had a long history of flying. He started flying at the early age of twelve. Kevin started his flying career with a degree from Western Michigan University in 1993. He has since then acquired his CFI, CFII, Flight Engineers Certificate, and ATP. After graduation, Kevin flew a King Air for Masco Corporation. From there he went to Air Transport International as a DC-8 First Officer. Currently, Kevin is employed by United Airlines. He is flying the B737 as a Check Airman. Kevin's experience with NIFA started with the western Michigan Precision Flight Team. There he served as the captain and coach. After his departure from Western Michigan, he returned to NIFA as a judge at Nationals. He has also served as the Region III Chief Judge. Kevin plans to continue his support of NIFA in the future.

Assistant Chief Judge, Trine Jorgensen

Trine Jorgensen obtained her Private Pilot's license in 1984. She came back in the fall of 1985, from a year of school in Norway, and started in the Aviation program at Metropolitan State College in Denver. She was on the flight team for four years and graduated with a Bachelor of Science degree and her Commercial license. Trine spent the next year working and obtaining all her Instructor ratings. In 1991, she heard that the Colorado State Patrol was hiring and would need new pilots eventually, so she applied and got hired. However, she never did get to fly for the State Patrol, she rode a Harley Davidson. In 1996 she left the State Patrol to pursue flying full time.

"I never quit flying but, it was time to pursue my aviation goals more diligently. I instructed, flew in Alaska, flew for Air Midwest, Mesa and Air Tran. I was the first female to fly the new Boeing 717 in commercial operations while at Air Tran. I can now say that I am proud to be a part of the Delta team." She is now flying the MD88 and MD90.

"NIFA gave me the best leg up when it came to meeting people, learning more about aviation and getting help and guidance for my aviation goals, including my being at Delta. I come back year after year because I enjoyed it so much as a competitor that I want you to have as many opportunities and as much fun as I did. Judging gives me the opportunity to give back to aviation for giving so much to me. The people you meet here will always be in your future, learn and grow with each other. Let us, the judging staff, help you as they have helped me."

SAFECON Senior Judges



Jody McCarrell



Kevin Simecek





SAFECON Winners

Year	Host School	Loening Trophy	National Champions
1949	Texas Christian University	-	-
1950	Stephens College	-	-
1951	University of Oklahoma	-	-
1952	Oklahoma State University	McAlester College	-
1953	University of Minnesota	Texas Christian University	-
1954	University of Illinois	University of Illinois	-
1955	Texas Christian College	Oklahoma A&M	-
1956	University of Oklahoma	Oklahoma A&M	-
1957	Oklahoma State University	Oklahoma A&M	-
1958	McAlester College	Oklahoma State University	-
1959	University of Illinois	Oklahoma State University	-
1960	The Ohio State University	Oklahoma State University	-
1961	Texas A&M	St. Cloud State University	-
1962	Oklahoma State University	Oklahoma State University	-
1963	Southern Illinois University	Ohio University	-
1964	Montana State University	Oklahoma State University	-
1965	Purdue University	Oklahoma State University	-
1966	University of Colorado	Ohio University	-
1967	Southern Illinois University	Oklahoma State University	-
1968	Ohio University	Parks College of St. Louis	-
1969	Parks College of St. Louis	San Jose State University	-
1970	Montana State University	San Jose State University	-
1971	San Jose State University	San Jose State University	-
1972	Purdue University	Oklahoma State University	-
1973	Southern Illinois University	Broward Community College	-
1974	St. Cloud State University	Southern Illinois University	-
1975	University of Albuquerque	Oklahoma State University	-
1976	Embry Riddle Aeronautical University - Daytona	Oklahoma State University	-
1977	Oklahoma State University	Southern Illinois University	-
1978	Middle Tennessee State University	Southern Illinois University	-
1979	Northeast Louisiana University	Oklahoma State University	-
1980	University of North Dakota	Oklahoma State University	-
1981	Northeast Louisiana University	University of Illinois	-
1982	Palomar Community College	Oklahoma State University	Southern Illinois University
1983	Western Michigan University	Western Michigan University	Western Michigan University
1984	U.S. Air Force Academy	Oklahoma State University	Southern Illinois University
1985	The Ohio State University	Oklahoma State University	University of North Dakota
1986	Texas State Technical College	Oklahoma State University	University of North Dakota
1987	Southern Illinois University	Mt. San Antonio College	University of North Dakota
1988	Northeast Louisiana University	The Ohio State University	University of North Dakota
1989	University of North Dakota	Embry Riddle Aeronautical University - Prescott	University of North Dakota
1990	University of Illinois	Oklahoma State University	University of North Dakota
1991	Nicholls State University	Embry Riddle Aeronautical University - Prescott	University of North Dakota
1992	Northeast Louisiana University	Oklahoma State University	Embry Riddle Aeronautical University - Daytona
1993	Central Texas College	Oklahoma State University	Embry Riddle Aeronautical University - Prescott
1994	Parks College of St. Louis	Parks College of St. Louis	University of North Dakota
1995	Delta State University	Central Texas College	University of North Dakota
1996	Embry Riddle Aeronautical University - Daytona	Central Texas College	University of North Dakota
1997	Western Michigan University	Ohio University	Embry Riddle Aeronautical University - Prescott
1998	Kansas State University - Salina	Central Texas College	Western Michigan University
1999	Kansas State University - Salina	Minnesota State University - Mankato	Embry Riddle Aeronautical University - Prescott
2000	Delta State University	Ohio University	University of North Dakota
2001	University of North Dakota	TBA	TBA





Dan Snell is Vice President—Customers at The New Piper Aircraft, Inc. His efforts focus on creating, sustaining and enhancing Piper's customer loyalty performance. He leads all customer contact operations—Sales and Marketing, Creative operations, Worldwide Customer Care, Technical Support, Warranty, Technical Publications, and the Parts Division.



Awards Banquet Guest Speaker — Dan Snell

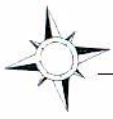
He joined New Piper Aircraft in March of 2000, after serving 5 years at Harley-Davidson Motor Company where he was Director Worldwide Customer Care and Training. Prior to Harley-Davidson he served 18 years with Kenworth Truck Company where he held a number of assignments, including the senior positions in both Human Resources and Service Operations. In addition, he held positions in Sales, Service, Manufacturing, Dealer Consulting, and Quality.

Dan has designed and delivered comprehensive customer loyalty, quality, marketing, sales and leadership development programs in the United States, Canada, Australia, and England. He has also taught college courses in human resources Management and development.

Dan holds a Bachelor of Arts degree in Education and History from the University of Missouri at Kansas City and a Master of Science degree in Business Administration from Central Michigan University.

Dan has presented at (to name just a few): the Innovative Thinking conference, the Inc. Customer Care Conference, the Clemson University People Conference, the Arizona State University Services Marketing Conference, the ICAN Conference, the North Carolina Quality Conference hosted by NC State University, Solvay Polymers Annual Leadership Meeting, Metrix Software's Customer Appreciation Conference, Sierra Pacific's High Performance Teams Conference, chaired and presented at the IIR Customer Care Convention and the IQPC Technology in Customer Care Conference.





The UND Aerospace Story

John D. Odegard was the founder and the late Dean of the John D. Odegard School of Aerospace Sciences at the University of North Dakota (UND). He was also the President of the Aerospace Foundation, a public, non-profit corporation that serves as a link between industry and the John D. Odegard School of Aerospace Sciences. Today, UND Aerospace is an international leader in collegiate and contract aviation education and training services with 120 aircraft flying over 88,000 training hours. Its flight training centers are located in Honolulu, Hawaii with Honolulu Community College; Spokane, Washington with Spokane Falls Community College; Phoenix, Arizona in conjunction with Chandler-Gilbert Community College; and Crookston, Minnesota with the University of Minnesota, in addition to its home-base in Grand Forks, North Dakota.



*John D. Odegard
1941 - 1998*

The UND Aerospace story begins with John D. Odegard, a Minot, North Dakota native who received a B.B.A. in 1966 and a M.A. in Accounting in 1967 from the University of North Dakota. While an undergraduate student working summers as a crop sprayer, he revitalized the school's flying club and established an air transportation service for the University. His Master's thesis, "Feasibility and Cost Analysis of Institutional Private Aircraft Transportation" earned his approval to establish an air transportation service for UND officials. Odegard was appointed to the business college faculty in 1966. His proposal to merge a business degree with a flight program gave birth to UND's Department of Aviation within UND's College of Business in 1968. John chaired and started the program with 12 students and two donated aircraft. This was the nation's first aviation degree program that was combined with an undergraduate business degree.

In 1971, the nation's first hands-on Air Traffic Control (ATC) training, with FAA tower chief supervision for college-level students, was established. In 1982, the department was reorganized to become the Center for Aerospace Sciences and was among the first schools to implement the FAA airway science degree. In 1983, the department was granted full status as a college, and John was named Dean. In 1998, the school





was renamed the John D. Odegard School of Aerospace Sciences.

Odegard logged more than 10,000 flight hours and held an airline transport certificate for Learjet, Cessna Citation, Beechjet and single- and multi-engine aircraft. He was a certified flight instructor for airplanes, instrument, multi-engine and gliders. He was also a FAA pilot examiner for private, commercial, instrument, multi-engine, flight instructor, ATP, glider, seaplane certificates and ratings for Cessna Citation type ratings.

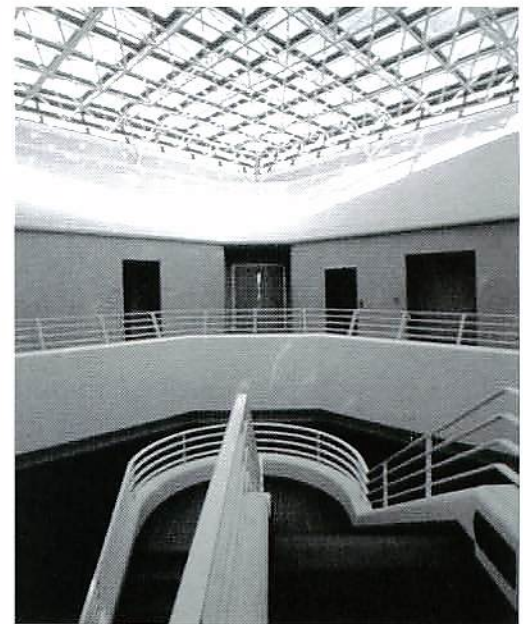
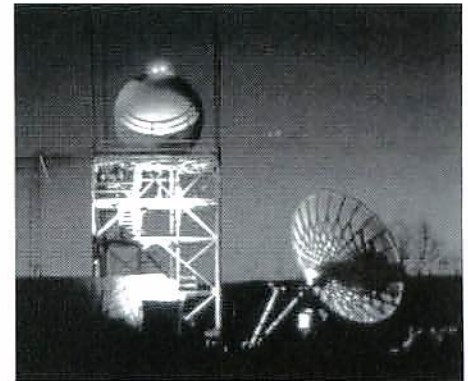
Odegard propelled UND Aerospace to international prominence by pioneering many precedent-setting programs including the Aerospace curriculum, the AeroSpace Network (ASN) distance education system, and the SPECTRUM ab initio pilot training program. In 1989 and 1998 the Odegard Aviation Department was presented with the McDermott Award for Departmental Excellence in Teaching for its unique and innovative curricula.

The new millennium began with a new dean—Dr. Bruce Smith—whose varied experiences and accomplishments in the aerospace industry bring new perspectives and direction. Dr. Smith was the Director of Training for Delta Airlines, where he was responsible for the ground training of Delta's pilots, the initial and recurrent training for flight attendants, and most recently, the maintenance training for Delta's Technical Operations.

Today, with more than 1,900 students from throughout the world, the John D. Odegard School of Aerospace Sciences is the second largest degree-granting college at the University of North Dakota and is one of the nation's most widely-respected aerospace education programs. Undergraduate and graduate programs leading to a variety of rewarding careers in aerospace are offered through four different academic departments: aviation, atmospheric sciences, computer science and space studies. The Odegard School offers excellent opportunities to students by awarding 340 internships annually and establishing employment/hiring agreements with nine regional airlines for low-time pilots.

The UND Aerospace training complex is the most technologically advanced environment for aerospace education, training and research in the world. In addition to its range of four-year university aviation degree programs, UND Aerospace offers non-degree airline pilot training programs including the Airbus endorsed SPECTRUM (ab initio airline pilot program). UND Aerospace also offers aviation physiology training in its own altitude chamber in Grand Forks.

Representatives from more than 130 corporations (U.S. and world-wide) have attended UND's





Bruce A. Smith, Aerospace Dean

Aerospace Physiology Training since 1989. Clients range from small flight departments to national flagship airlines, as well as U.S. Air Force and Air National Guard units. One- and two-day seminars are offered for flight crews with and without previous altitude chamber training. The Physiology Training staff possesses over 62 years of experience and consists of a senior aviation medical examiner.

Controllers from more than 10 countries have attended UND's Air Traffic Control (ATC) program since 1981. Clients, ranging from small corporate pilots to international air traffic control organizations, include Russia, China, Spain, Japan, Canada, Croatia, Scotland, Germany, Korea and Taiwan. Since 1991, the FAA has selected the Odegard School to offer an ATC curriculum designed toward graduate students ready for assignment with the FAA.

UND Aerospace provides helicopter training and is a developer of computer based training software. The Aerospace Network features a unique full-service broadcast and multimedia production facility by providing live satellite delivered courses to other universities, colleges, and the FAA. This award-winning Aerospace division offers distance education, technical consulting and satellite broadcasting.

UND Aerospace is also heavily involved in weather research and operates a Citation II aircraft as a high altitude research platform by the Atmospheric Sciences Department. The Earth System Science Institute is involved in NASA's Mission to Planet Earth project.

Today, the Odegard School is under the direction of Dr. Bruce Smith, a UND Alumni and former Director of Maintenance Training for Delta Airlines. Prior to Delta, he was a senior scientist in instructional design and education with Hughes/Raytheon Training Inc., and served as a flight instructor with the U.S. Air Force. Smith has a BS degree in Mathematics and Education (UND), a MA in Educational Technology (Arizona State) and obtained a PhD in Instructional Design and Development from Florida State University. He is also a prolific author, having written numerous reports and journal articles in the areas of aviation training and human performance. Under the direction of Dr. Smith and because of the vision of John D. Odegard, UND Aerospace continues its legacy of developing, educating and training future aviation leaders.





NIFA FOUNDATION

The NIFA Foundation welcomes you to the 2001 SAFECON and hopes that all of you have a wonderful and safe experience you can remember fondly for many years to come!

Ronald D. Kelly, President
Pauline Gilkison, Secretary
Kent Backart, Executive Director
David Evans, Trustee
Robert Clement, Trustee
Paul Whelan, Trustee
Forrest D. Reece, Jr., Trustee



NIFA/AHP ALUMNI ASSOCIATION



The Association wishes all competitors a wonderful SAFECON!

Robert Clement, President
Peter Bro, Vice President
Robert Fischer, Secretary
Deidre (DJ) Enders, Treasurer
Kent Backart, Executive Director

For more information about the Alumni Association, stop by our booth or write to us at the address below

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Larry Carstenson, West Central Regional Governor

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SAFECON 2001 Awards

National Championship Trophy

Cessna Aircraft Company

This award is presented to the team that accumulates the most points during the National Competition.

Top Two Year School

Sporty's Pilot Shop

This award is presented to the top two year school that accumulates the most points during the National Competition.

Loening Trophy

Delta Airlines

First awarded in 1929, the Loening Trophy is presented to the team who, during the last year, has displayed outstanding competition performance, air safety, and active participation in aviation in their local community. All member schools in good standing are eligible.

Flying Events Champions

National Business Aviation Association

The team earning the greatest number of points in the flying events will be presented with this award.

Ground Events Champions

United Airlines

The team earning the greatest number of points in the ground events will be presented with this award.

Judges Trophy

The New Piper Aircraft, Inc.

This trophy is awarded based upon the overall participation of all the contestants on a team. Point values are assigned to each non-disqualified contestant's placing in each event. The team having the highest number of cumulative contestant points will be the recipient of the trophy.

The American Airlines Safety Award

American Airlines

During the week of SAFECON, a safety judge will observe each team's behavior and general compliance with safety rules and regulations. In addition, a panel of judges will interview each team's safety officer to review their team's procedures and methods of promoting aviation safety. The team that has demonstrated the safest practices and procedures during SAFECON and the past year is presented with this award.

Top Male Pilot Award

Dassault Falcon Jet Corporation

The Top Male Pilot is the male contestant earning the largest number of points in the following events: Power Off, Short-field, Navigation, Ground Trainer, Preflight, and SCAN. He must, however, place fifth, or higher in Power Off, Short-field, or Navigation.

Top Woman Pilot Award

All Ohio Chapter of the Ninety-Nines, Inc.

This award is given in memory of Arlene Davis. The Top Woman Pilot is the female contestant earning the largest number of points in the following events: Power Off, Short-field, Navigation, Ground Trainer, Preflight, and SCAN. She must, however place fifth or higher in Power Off, Short-field, or Navigation.

Outstanding Team Member Award

Atlantic Coast Airlines Holdings, Inc.

Each team has the opportunity to recognize the contributions and efforts of one of their team members by selecting him or her as their Outstanding Team Member.

Navigation Event

Jeppesen

The Navigation Event consists of a cross-country flight over a three-to-five leg course between 70 to 120 nautical miles. Each contestant submits a flight plan before takeoff, which includes estimated time en route for each leg, total elapsed time and fuel consumption. The contestant with the lowest penalty points wins.

Short-field Landing Event

Raytheon Aircraft Company

The objective of the Short-field event is to test the pilot's skill at maneuvering and manipulating the aircraft. After taking off and flying a normal traffic pattern, the objective is to land as close to, if not on, the target line. Once the pilot reduces the power, he or she cannot increase it again. The distance in feet from where the aircraft's wheels initially touch the runway from where the target line is the pilot's score. The lowest cumulative score from the two landings, plus technique penalty points if any, wins.

Power Off Landing Event

Express Airlines I, Inc.

Similar in concept to the Short-field Event, only the power must be reduced and remain





at idle on the downwind leg abeam the target line. The approach is made essentially by gliding for the remainder of the traffic pattern to touch down, preferably on the target line.

Message Drop Event

Phoenix Aviation Managers

The objective of the Message Drop Event is to hit a target on the ground with a message container, dropped from an aircraft at 200 feet. A team effort by both the pilot and the drop master is necessary to maneuver the airplane so the container will hit the target. The contestant whose container lands with the lowest total distance from the two targets is the winner.

Simulated Comprehensive Aircraft Navigation Event (SCAN)

Eagle Aircraft

The SCAN event is a written exam with problems that reference a simulated cross-country flight over a given route. Included in the flight planning are questions on weight and balance, aircraft performance, FARs, aeronautical charts, weather interpretations, and fuel consumption.

Ground Trainer Event

Aviation Simulation Trainers, Inc.

This event is designed to test the competency and skill of the contestant's ability to fly under instrument flight rules (IFR), in a flight-training device. Flying a pre-determined pattern the competitor must show proficiency in maintaining altitude, heading, and airspeed.

Aircraft Recognition Event

Salina Airport Authority

Slides of aircraft are shown on a screen for three seconds. Competitors then have fifteen seconds to identify the aircraft's manufacturer, model number and common name, if any.

Computer Accuracy Event

ASA, Inc.

Contestants work against the clock to solve mathematical flight planning computations using a manually operated flight computer (E-6B). The exam includes problems on time, speed, distance, wind correction, fuel requirements, and conversion factors.

Hemphill, Weesner

Preflight Inspection Event

Hemphill, Weesner, Viner Families

An aircraft is "bugged" with at least 30 unairworthy discrepancies. Contestants are given fifteen minutes to preflight the aircraft and find as many of the discrepancies as possible.

IFR Simulator Event

Frasca International, Inc.

Competitors are required to demonstrate instrument flight rules (IFR) proficiency and precision by flying a given route in a simulator. All aspects of cross-country IFR flight are included such as receiving clearances, holding patterns, instrument approach procedures, and deviation to an alternate.

Crew Resource Management/Line Oriented Flight Training Event (CRM/LOFT)

Mechtronix, Inc.

Two-person crews, a pilot flying and a pilot not flying, are assigned a cross-country flight in a simulator. Contestants are judged on their ability to work together in a cockpit environment, as well as their ability to handle in-flight situations.

Certified Flight Instructor Event

National Association of Flight Instructors

Certified Flight Instructors take part in a teaching competition. The event starts with a CFI preparing and teaching a pre-determined subject. If weather and time permits, the CFI then teaches the lesson in flight.

Collegiate Aviation Progress Award

Executive Jet

This award recognizes the team that has made the greatest improvements in the last year. A judging committee evaluates each team, taking into account the team's performance, safety, membership aircraft operations, and extracurricular.

Coach of the Year Award

American Eagle Airlines, Inc.

This award is presented to the coach that has demonstrated the best qualities in coaching, support, and leadership. Team members nominate the coach they feel best meets these criteria.

Men's Achievement Award

US Airways and Mr. William K. Kershner

Male competitors are interviewed by a board that examines their academic accomplishments, community service, and aviation involvement.

Women's Achievement Award

The Ninety-Nines, Inc.

Female competitors are interviewed by a board that examines their academic accomplishments, community service, and aviation involvement.

Harold S. Wood Award for Excellence

General Aviation Manufacturers Association

An award is presented to the student who has demonstrated outstanding performance in academics, and service to his or her aviation program, institution, and community. The recipient is chosen through a three step local, regional, and national review process.

Red Baron Team Sportsmanship Award

Southwest Airlines

This award is presented by the NIFA Council Student Representative to the team displaying the most sportsmanship like conduct and behavior throughout the week of competition. Each team votes for whom they feel should be the recipient.

Wally Funk Competition Safety Award

Wally Funk, Safety Judge

This award is presented to the team displaying the highest degree of safety during the week of competition only. Teams are judged on their ability to maintain a safe environment while handling aircraft as well as their professionalism and behavior. The winning team is selected by Safety Judge Wally Funk.

National and Regional Top Pilot Awards

The Air Line Pilots Association

The contestant that is chosen as the National Top Pilot at SAFECON 2001, along with the Regional Top Pilots from each region are recognized and presented with these awards.





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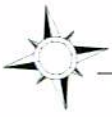
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Schedule of Events

Saturday, May 12

0730-1900	Briefing for new arrivals	Airport Classroom
0800-1700	Registration (sign-up at arrival)	First Floor -Admin
0800-1700	Scheduled Landing Practices	Airport

Sunday, May 13

0730-1900	Briefing for new arrivals	Airport Classroom
0730-1700	Simulator Practice Sign-up	Communication Desk
	IFR Simulator Sign-up	
	Scheduled CRM LOFT Sign-up	
0800-1700	Registration (sign-up at arrival)	First Floor-Admin
0800-1700	Scheduled Landing Practices	Airport

Monday, May 14

0730-1900	Briefing for new arrivals	Airport Classroom
0800-1700	Registration	First Floor-Admin
0800-1700	Scheduled Landings Practice	Airport
0800-1700	Scheduled Simulator Practice	Ryan Hall
0800-2000	Preflight Aircraft on Display	Wash Bay
0800-1700	Scheduled CRM/LOFT Practice	Ryan Hall

Tuesday, May 15

0800-1200	Briefing for new arrivals	Airport Classroom
0800-1500	Scheduled Landing Practice	Airport
0800-1500	Scheduled Simulator Practice	Ryan Hall
0800-1500	Preflight Aircraft on display	Wash Bay
0800-1500	Scheduled CRM/LOFT Practice	Ryan Hall
0800-1500	Scheduled IFR Simulator Practice	Ryan Hall
0800-1500	Achievement Interview Sign-up	Communication Desk
	Loening Trophy and Safety Interviews	
	Simulator, Preflight, IFR event	
	CRM LOFT sign-up	
0800-1500	Registration	First Floor-Admin
1200-1500	Judges School	Airport Classroom
1500	All Flight, Simulator, and Pre-flight Closed	
1500	All Interview Sign-ups Closed	
1700	SAFECON 2001 Opening Ceremonies	Chester Fritz Auditorium
1800	Aircraft Recognition Event	Ryan Hall

Wednesday, May 16

0700-0730	Navigation Weather Briefing	Concessions Hanger
0800-1700	Navigation Event (By Appointment)	Airport
0800-1700	Simulator Event	Ryan Hall





0800-1700	Preflight Event	Wash Bay
0800-1700	IFR Simulator Event	Ryan Hall
0800-1700	CRM LOFT Event	Ryan Hall
0800-1700	Safety Interview	Second Floor-Admin
0800-1700	Achievement Interviews	Second Floor-Admin
1900-2000	Computer Accuracy Event	Ryan Hall

Schedule of Events

Thursday, May 17

0700-0800	Power-Off Event Briefing	Concessions Hanger
0800-1730	Power-Off Event Staging	Charlie Ramp
0800-1700	Simulator Event	Ryan Hall
0800-1700	Preflight Event	Wash Bay
0800-1700	IFR Event	Ryan Hall
0800-1700	CRM LOFT Event	Ryan Hall
0800-1700	Safety Interviews	Second Floor-Admin
0800-1700	Achievement Interviews	Second Floor-Admin
1200-1600	Loening Trophy Interviews	Second Floor-Admin
1900-2000	S.C.A.N Event	Ryan Hall

Friday, May 18

0700-0800	Short Field Event Briefing	Concessions Hanger
0800-1700	Short Field Staging	Charlie Ramp
0800-1700	Simulator Event	Ryan Hall
0800-1700	Preflight Event	Wash Bay
0800-1700	IFR Simulator Event	Ryan Hall
0800-1700	CRM LOFT Event	Ryan Hall
0800-1700	Safety Interview	Second Floor-Admin
0800-1700	Loening Trophy Interviews	Second Floor-Admin
0800-1700	Achievement Interviews	Second Floor-Admin
1830-2030	Casino Extravaganza	Northeast Hanger

Saturday, May 19

0730-0800	Message Drop Briefing	Concessions Hanger
0800-1700	Message Drop Staging	Charlie Ramp
0800-1200	Simulator Event	Ryan Hall
0800-1200	Preflight Event	Wash Bay
0800-1200	IFR Simulator Event	Ryan Hall
0800-1200	CRM LOFT Event	Ryan Hall
0800-1300	Loening Trophy Interviews	Second Floor-Admin
0800-1300	Achievement Interviews	Second Floor-Admin
1400-1500	Business Meeting	Concessions Hanger
1500-1600	Team Captains Meeting	Concessions Hanger
1900-2200	Awards Banquet	Alerus Center
2200-	NIFA/AHP Alumni Reception	Ramada Inn





The New Piper Aircraft and Brand Domination

by Dan Snell

Vice President, Customers
The New Piper Aircraft

One of the great things about working for New Piper Aircraft, Inc. is that I don't ever have to explain what it is. I say "Piper," you think "airplanes." In my book, that's called brand recognition. In fact, Piper is probably the most recognizable name in General Aviation.

Everybody in the world knows Piper builds airplanes. That's called brand reach. There are more Pipers than any other kind of aircraft among the more than one hundred planes you have in UND Aerospace's pilot training program. In fact, Piper has been the aircraft of choice for pilot training for more than half a century. Four out of every five American pilots in the Second World War learned to fly in a Piper. And, since 1937, when the Taylor Aircraft Company became The Piper Aircraft Corporation, the Piper brand has become part of the global landscape. To literally millions of people around the world, General Aviation can be summed up in two words: Piper Cub. To many of them, all General Aviation aircraft are Piper Cubs.

That's not always a good thing. A friend recently pointed out a picture in a Toronto newspaper that showed the crash of an experimental airplane. The paper called the homemade plane a piper - lowercase p - as if Piper were a generic name for all small aircraft. It's not, of course, but it's understandable that people make that mistake. William T. Piper, after all, is known as the "Henry Ford of Aviation." And the yellow Piper Cub is the acknowledged symbol of personal flight, just as the Model T Ford was the symbol of a new freedom in personal travel.

That's called brand domination.

Yes, Piper is a brand. And a large part of my job is to protect and ensure the integrity of the Piper brand. As you know, branding is extremely important in the business world. And, believe it or not, it's even more important in your personal life — because you are a brand.

I can't emphasize that point enough. In fact, when I travel to universities and colleges on recruitment programs or speaking engagements, students always want to know the same thing: What can I do to increase my chances of being hired by a company like Piper? Invariably, I'm asked: What kind of people are you looking for?

The best answer I know, is that you have to be yourself — and that means developing yourself, fully. You, after all, are Brand John Jones or Brand Mary Smith. Your lifelong job is to protect and enhance that brand so that John Jones Inc. or Mary Smith Inc. is a brand that stands out from the crowd. Your brand is your image. It is what the world sees when it thinks of you. Your most important task is to ensure your brand reflects the attributes and talents and values you have to offer the world.

Recently, Piper set off on a course to enhance its brand. I'd like to share some of our philosophies with you in the hope that our approach might provide a road map that you can follow as you develop your own brand.

One of our main tasks has been to determine where Piper is going, to develop a vision of what the future holds, a vision of what we want to accomplish and a vision of what kind of a company we want Piper to be. Simply stated, our vision is that our customers are totally satisfied with their Piper experience. That vision - that goal - is the abiding philosophy from which all other actions that we take must unfold. In everything we do, we must never, ever lose sight of that vision.

At Piper, our commitment to that vision is absolute. It will be constantly renewed and nourished so that it grows ever stronger. Similarly, the first step in your quest to develop a brand is to create a vision - a statement and a strategy to promote your brand - to promote you.

At Piper, we started to develop our vision by asking ourselves "What sets us apart from other aircraft companies? What can we do differently?" And that is what you have to do. Ask yourself: What is there about me that am unique or different? What talent or trait do I have that sets me apart from the crowd? Then write it down. Make it a contest. In 15 words or less, what is it about me that makes me different?





After you have written it down, read it carefully. Would it grab the attention of a prospective employee? Would it get a potential client interested in the service or product you can offer? Does it grab you? If not, you've got some work to do on your branding.

The standard model used by every successful brand is to identify the feature-benefits of the brand. Every feature they offer in their products or services provides a distinct and identifiable benefit for their customers. What you have to offer are features - integrity, talent, intelligence, a UND education. You have to determine which of these is a benefit to a prospective employer or prospective client and tailor your vision to that feature-benefit model.

After Piper stated its vision, it became the basis for a new company motto and a new mission statement. The motto is this: We create the freedom of flight. And the mission statement embodies that motto like this: "We create the freedom of flight, while providing satisfaction of aircraft ownership to our customers, pride of job accomplishment to our employees, and value to our stakeholders. We achieve this through our recognition and awareness of the expectations and requirements of our customers and the vision, competence, and empowerment of our employees."

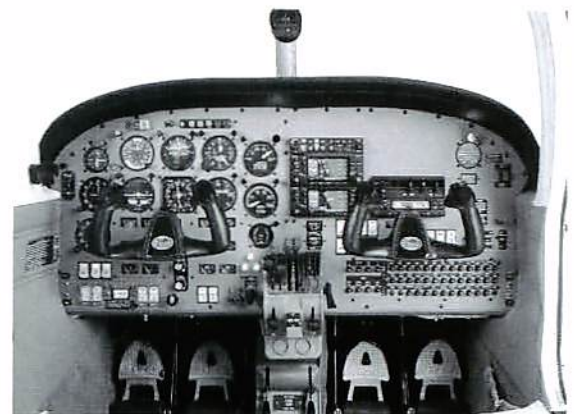
Piper has been using the new motto - "We Create the Freedom of Flight" - in a number of ways. First of all, as a rallying cry, a call to arms to inspire and energize the Piper Team. It is also being used to develop a focus for our future brand image campaign.

Our mission statement encapsulates the goals of the Piper Team and charts the course for how we will make our new motto a reality. A mission statement must be much more than corporate rhetoric - more than a piece of paper on the wall. It must be a blueprint for the way Piper does business. Its sentiments must provide the guidelines for our business decisions and for how we conduct our day-to-day operations.

We believe our customers should be able to tell what our mission statement says without ever having seen it in print. But, if we so desire, we will ensure they know what it is through advertising, public relations and marketing. Part of Piper's branding campaign will be to gain visibility for our products, our company and our vision. You, too, need visibility for your brand, but very few individuals have the budget to go buy it. So how do you market the brand that is you?

Well, just look around the UND campus and I'm sure you'll spot plenty of opportunities to enhance your brand and showcase your skills. You could become a hockey hero like Jeff Panzer, the captain of the Fighting Sioux who led the nation in scoring this season with 81 points. There's a young man who knows how to enhance his brand, probably all the way to the National Hockey League. But maybe you can't skate. Okay, then try out for a part in the next play at Burtness Lab Studio, unless of course you are a better writer than an actor, in which case you might try contributing a column or opinion piece to the Dakota Student. Join a club on campus. Run for student government. Volunteer to help raise funds for a charity. Become the top student in your class. There are literally thousands of ways to enhance your personal brand, which is, in a way, simply a case of you running your own personal word-of-mouth marketing campaign. Your network of classmates, professors, coaches and friends is the most important marketing vehicle you have. What they think and say about you and what you have contributed is what determines your brand's value in the marketplace.

At Piper, our vision also includes the kind of company we want to be and the way we want to be perceived by our own employees, by our dealers, by our suppliers and technology partners, by our communities and most importantly, by our customers - the people who buy and





fly our planes. To that end, we have developed a core value system that we hope will show the world the kind of company Piper is and the kind of people on Team Piper.

The first of these values is integrity. We conduct our business in an ethical manner in order to build relationships of trust. And, to succeed in life, you can do no less. Integrity is a funny thing; it's contagious. We believe that executives with strong integrity attract and retain employees who also have a strong sense of integrity. We at Piper pledge to conduct ourselves in an ethical and moral manner and to demand the same from others. Only then will we build the relationships of trust necessary to make Piper the type of company we envision.

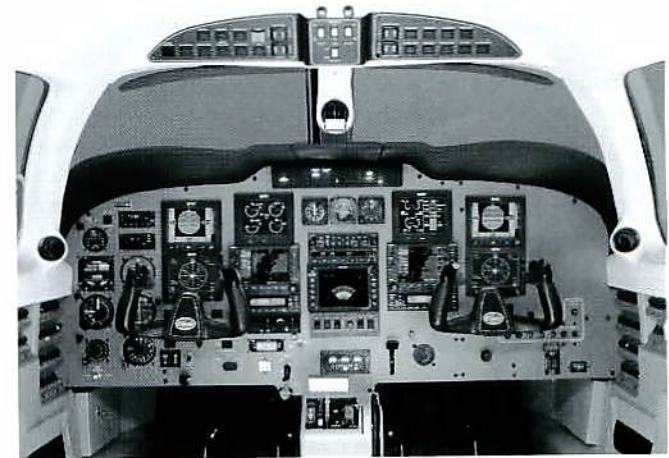
The second of our core values is responsibility. That means we are accountable for our products and services; we do not make excuses, but take ownership for our workplace decisions while keeping our promises. Taking responsibility in your personal life means having the courage to admit when you've made a mistake. And it means having the strength and the fortitude to do all in your power to make it right... regardless of the cost... regardless of how busy you are... regardless of how long it takes.

Respect is Piper's third core value. That means we treat people with courtesy, fairness and dignity. It means we value individuals and their differences and opinions. In your own life, you will find there's an element of mutuality about respect. Respect is a little like a smile. You give it, you usually get it back.

At Piper, we also put great emphasis on lifelong learning, our fourth core value. You may end your formal education when you graduate from UND, but in this information age, we believe we are always learning. At Piper, we are always striving to improve ourselves because that's the best way to enhance our processes, the best way to improve our products and the best way to add value to our services.

And finally, we believe in citizenship. At Piper, we are committed to being responsible citizens and continuously strive to improve the well being of our communities. Being a good citizen involves much more than paying your taxes and making an annual donation to a local charity. It means standing ready to help solve problems facing our communities, whatever they may be - poverty, crime, pollution, a natural disaster. It means doing nothing to harm our communities, ensuring that we don't foul the water, the air or the earth, and ensuring that we don't create eyesores that diminish our neighbors' enjoyment of their surroundings.

There they are - our core values: Integrity, responsibility, respect, always learning and citizenship. They are the keystones of our corporate culture at Piper. We embrace them wholeheartedly and invite you to do the same to enrich your own life and greatly enhance the value of your personal brand.





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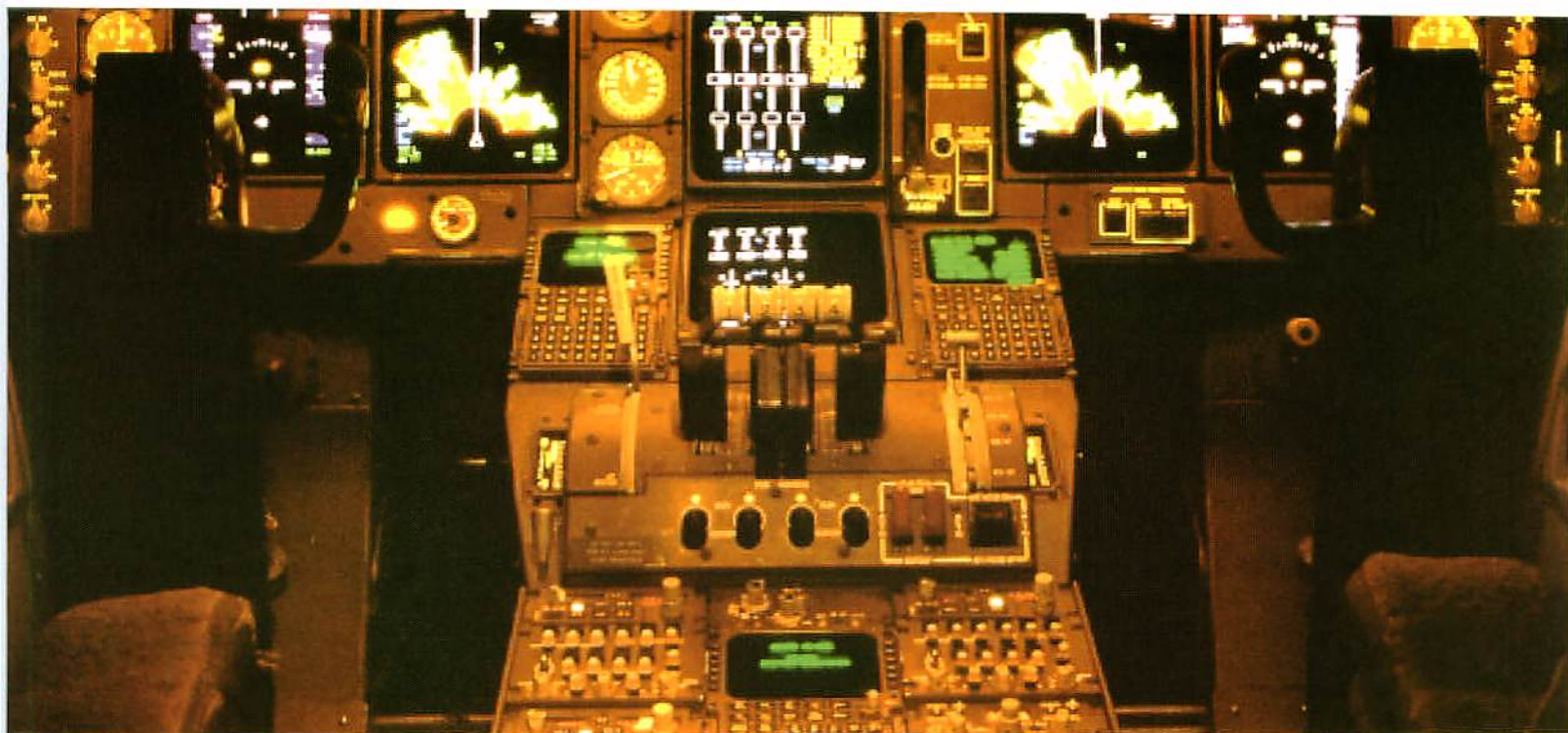
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What's above the clouds.

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As a proud sponsor of NIFA, we at US Airways would like to extend a warm welcome and good luck to all participants of the SAFECON 2001 competition. We would also like to offer an exceptional opportunity for those looking for a prosperous career.

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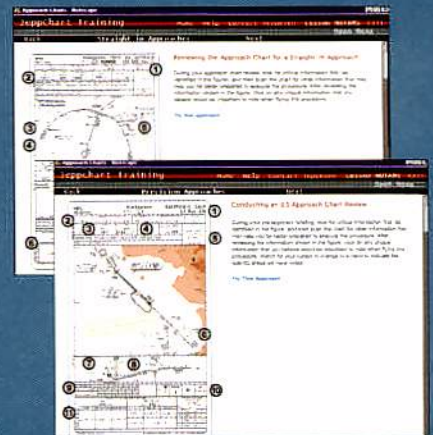
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Central Missouri State University



Front (L-R): Todd Christy, Andrew Lanham, David Wohler; Back Row (L-R): Lori Edwards, Jimmy Horner (Safety Officer), Tony Scheidel, Guy Ratchiff, Jeff Ryan (Team Captain), Jacob Riordan, Toru Suda (Coach) and Jared Wood (Coach); and not pictured: J.R. Nelson, and Travis Clark (Coach).

Central Texas College



Top Row: Craig Wiers, Jason deMoss, Robert Edwards, Brinton Johnson, Tom Ahearn, Nick Long, Jeff Cornelius, Mike Landry, Mike Huttyra (Coach), Jason Titsuworth; and Bottom Row: Ryan Gomez, Aaron Sauer, Stephen Duhon, Dustin Busenlehner, and Bob "with 2 b's" White.





Colorado Northwest Community College



Kneeling (L-R): Cory Sewell, Jay Bogenreif (Safety Officer), and Chad West (Captain); and Back Row (L-R): Ray Ingram, Brent Lewis, and Matt Hage.

Daniel Webster College



Front Row (L-R): Nicole Casian, Jessica Trujillo, Jon Bryan, Brian Oberholtzer, and Joe Hayes (Co-Captain); and Back Row (L-R): Kevin Davison, Nathan Brown (Captain), Brian Kellam, Jackson Crouse, Dustin Schaefer, Peter Ring Jr., Miguel Rodriguez, Thor Christensen, Lisa Cyr, Jon Roberts, Josh Siegel, Cameron Thompson (Advisor), and Sean Chase (Co-Advisor).





Dowling College



Left to Right: Toni Saul (Advisor), Jessica Richer, Paul Ercole, Paul Jancsy, and Amin Khwaja (Captain); and Seated: Ron Lindenfeld.

Embry-Riddle Aeronautical University - Daytona



Front Row (L-R): Ryan Pasag, Brent Metcalf, Jay Fitch, David Kessler (Public Relations), Dianna Hoover (Secretary), Heather Camp, Jill Dickey, and Chris Poterek; Middle Row (L-R): Carl Johnson (President), Paul Soporowski, Adam Green, Vishal Shah, David Juhn, Karen Willis, Michael Humphreys, Benjamin Riecken, Matt Gaskins, J.R. Neefe, Nathan Bandy, Josh Berlin, and Ron Baker (Vice President); Back Row (L-R): Dave Haight, Beau Provost, Kevin Tesch, Ken Autry, Mikhael Ponso, Brian Sims, Chopper Monroe, Chris Porta, Seth Linder, Austin Stanton, Courtney Kuhn, Brent Streeter, Juan Sossa, Pete Marsh, Mara Jennings, and Mike Leeper (Head Coach); Not pictured: Chris Johnson (Treasurer), Cathy Gagne (Safety Officer), Wade Andree, Justin Brown, Omar Cortes, Pat Cotter, Joshua Creeden, Stan Fretwell, Adam Kohne, Mirja Lausten, Thomas Lee, Anna Oleen, Vance Ontjes, Robert Porter, and Douglas Spencer.





Embry-Riddle Aeronautical University - Prescott



Back Row (L-R): Dick Samuels (Landing Coach), Eric Edelbrock, Jared Testa (Chief Pilot), Brent Hambrook (Quartermaster), Mark Schiller, Patrick Hancock, Brian Brantner, Ryan Roth, Gred Dierenfield (Selections Officer), Kris Banks, Tim Stearns; Middle Row: Quinn Hueschen, Bill Beckelman (Vice President), Lucretia Longo, Marta Guzman, Jon Nehrbass (Financial Officer), Rob Schwerd, Jarrod Scott (Safety Officer), Chris Horner; Front Row: Josh Van Nyhuis, Roy Evans, Geraldine Fritsch (Administrative Assistant), Aaron Turpen, David Murray (President), Justin Albright (Public Relations) and Brian Heil; Not Pictured: Chip Hough (Head Coach), Roland Vera, Jeff Elshoff, Mary Entwistle, Shaun Lutton, and Jeff Saunders (Preflight Coach).

Florida Institute of Technology



Back Row (L-R): Brian Mignono, Jason Doyle, James Williams, Kirk Harris, Ben Carter, F. Rich Henry (Secretary), Jason Phillips (Co-Captain), Ryan Ricks (Safety Officer); and Front Row (L-R): vince Barnhart (Captain), Niels Kuyper (Treasurer), Ryan Winslow (High Procurement), Jared Tyler, and Carlyle Roach.





Lewis University



Back Row (L-R): Andy Bassett, Bill Buchar (Coach), Brad Brooks (Captain), William Baird, Joseph Thomas, Gregory Bonk (Coach), and Brian L. Coley; Middle Row (L-R): Mike Davito (Coach), Kristin Police, Peter J. Miller, Joshua Brown, James "The Kid" Binder, William A. Scholtes, Chuck Korponya, William Patterson (Coach); Front Row (L-R): Brad Buchar, Sebastian Menielski, Krysta Hokanson, Bob Den Besten, Doug Wendt, Oliver Lagnan, Al Szoldatits (Advisor/Coach); and Not Pictured: Robert C. DeRose (Director of Flight Operations/Flight Team Sponsor), Keith P. McGill (Chief Pilot Training/Moderator) and Jessica Reinschmidt-Hazelwood (Coach).

Minnesota State University - Mankato



Back Row (L-R): Mike Buboltz, Justin Rodell, Asia Lansing, Jeff Pahl, Laura Marciniak, Jeremy Hensche, Brent Gosselink, Chris Schmidt (Team Captain), Andy Ludeman, and Derek DeHoogh; and Front Row (L-R): Dan Schultz (Coach), Jim Jacobson (Coach), Rochelle Wells, Michelle Stahl, Jon Pahl, Chris Asche (Top Pilot).





Northwestern State University



Front Row: Brad Kreckel, Ben Andrus (Captain), Michael Balbach, Wade Deviller, Chris Timmins; Back Row: Mr. David E. King (Faculty Advisor), Richard Schneider, Keith Perry, Zach Wallers, John Coco, Corey Mack, Jeremy Antee, Ben Barrington, and Not Pictured: Esteban Lopez and Neal Tadlock.

The Ohio State University



Kneeling (L-R): Aaron Snyder, Scott Nolish, Laci Watkins; Front Row (L-R): Kyle Ribar, Davide Marino, Tim Cross (Team Captain), Matt Mitchell, Erik Deister, Brian Hart, John Roth (Team Captain), Jeff Lichtenberg (Team Captain), Andy Karas; Back Row (L-R): Brian Deister (Asst. Coach), Brent Hammond, Jeff Herskovitz, Scott Van Ooyen (Head Coach), Rachael Estepp (Coach), Paul Estepp (Coach); and Not pictured: Kurt Ruen, Mike Douglas, Brian Siler, Chris Blannin (Asst. Coach), Bob Candido (Asst. Coach), Brad Dunbar (Safety Specialist).





Oklahoma State University



Bottom Row (L-R): Galton Hudgins, Jeremy Stapley, Alan Nash, Cheri Dyson, Jennifer Meek, Kenny Ingle, and Daniel Lindsey; Top Row (L-R): Grant Rodebush, Steward Master (Captain), Court Newkirk, Pat Stepanopoulos, Brad Baker, Chad Larson, Brett Bauman (Safety Officer); and Not Pictured: David Wilson, and Greg Van Brunt.

San Jose State University



Being Held: Barry Gonzalez (Team Captain); Front Row (L-R): Brian Sessman (Coach), Troy Freymiller, Alex Hsueh, Jennifer Drummond, Al Simpson, Malali Mohammad; Middle Row (L-R): Robert Boykin, Allen Astwood, Eric Golder, Scott Miles; Back Row (L-R): Kelly Harrison, Mike Jorgensen (Coach), Robert Martin (Coach), Dan Hahn (Coach), and Steve Harris (Advisor).





Southern Illinois University



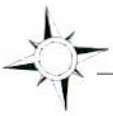
Back Row (L-R): Kim Carter (Coach), Jeff Aranyos, Jermey Williamson, Josh Williamson, Joe Hansberry, Ryan Dohmen, Mike Frette (Coach); Front Row: Bryan Harrison, Mike Perry, Holly Hargadine, Aaron Steiner, Co-Captains: Miranda Barnes and Nathan Steele.

St. Cloud State University



Back Row (L-R): David Smith, Chad Vorderbruggen, Brett Singleton, Kia Kaliszewski, Kirk Dehn, Bryan Trink; Front Row: Shane Gerwing, Mike Stearns, Jason Urban(Captain), Rick Murrell, and Justin Erickson.





United States Air Force Academy



Front Row (L-R): Bruce McNaughton (Officer in Charge), Ryan Pelkola (Team Captain), Pat Killingsworth, Tracy Nettleblad, David Paulus, Garrett Wilson, Kevin Dormer, David Welt; Back Row (L-R): Bert Boyce (Coach), Luke Teel, Shaun Cheema, Tim Dowling, Andy Gilmer, Tony Thompson, Andy Rollins, Matt Swanson.

United States Naval Academy



Left to Right: Michael Gast, Stan Hanley, Allen Lerner (Maintenance Officer), Jay Consalvi (Safety Officer), James Mueller (Executive Officer), Sean McClintock, Kyle Jason (Commanding Officer), Ward Carroll (Advisor), Bret Walther (Scheduling Officer), Wes Yancey (Training Officer), Mike McClean, Andy McKee (Operations Officer), Nick Smith (Public Affairs Officer), and Lucas Jung.





University of Nebraska - Omaha



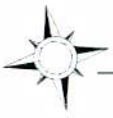
Back Row (L-R): Jocelyn Wachal, Nanette Scarpellini, Mike Alsup, Ross Lammers, Chris Graves, Jon Gross-Rhode, Robb Burbach, Brock Buchli; Front Row (L-R): Lucas Borkowski (Team Captain), Ryan Goertzen (Coach), Steven Ryberg (Coach), and Mike Larson (Advisor).

University of North Dakota



From rear to front, left to right: Mike Gill, Kevin Hansen, Brian Visocky (Assistant Coach), Matt Baroni, Shaun Williams, Steve Bossom (Assistant Coach), Marcelo Lima, Ryan Harvey, Eric Brown, Graham Peterson, Jordan Miller, Rob Frank, Greg Peterson, and Lenny Brunette; Center Row: Michael Crudden, Heather Rider, Angie D'Ambrosia, Jen Palmer, Laura Froehlich, Lori Jones, and Bill Sax; Front Row: Al Skramstad (Coach/Advisor), John Kluenker, Kent Fujimoto, Andrea Coleman, Jason Parks, and Ken Foltz (Coach).





Virginia Tech



Top: Bryan Racine (Officer); Middle (L-R): Ben Benone, T Watson (Captain), Justin Willness (Treasurer); and Bottom: Hokie Bird, Chris Barrett, and Katie Hale.

Wilmington College



Left to Right: Matt Deihl, Jeramie Powell, Delbert Collier, Mike McKinney, Tony Tomassacci (Team Captain), Pete Bailey (Advisor); and Not Pictured: Rich Bettencourt and Joe Federico.





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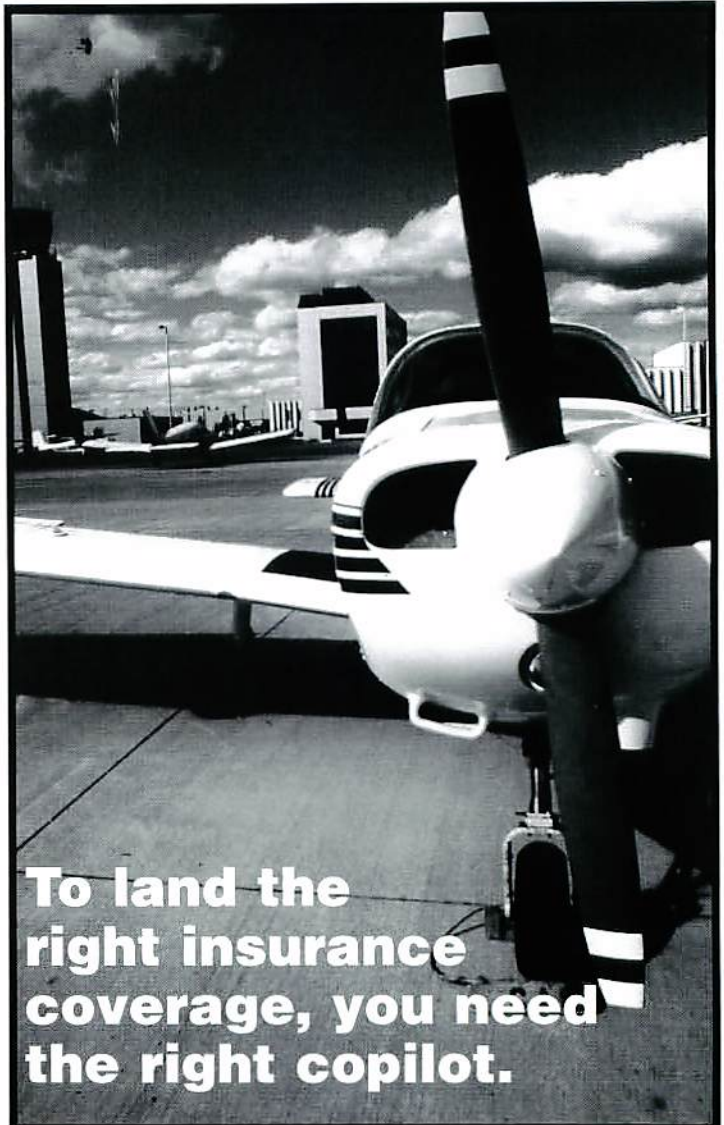


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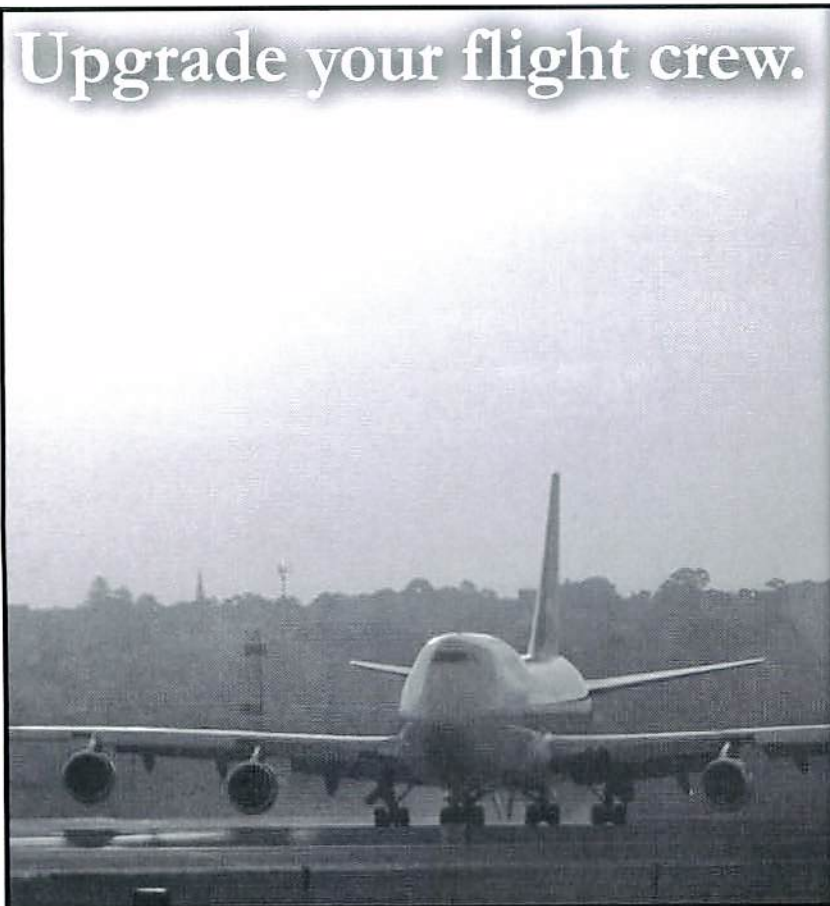
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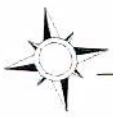


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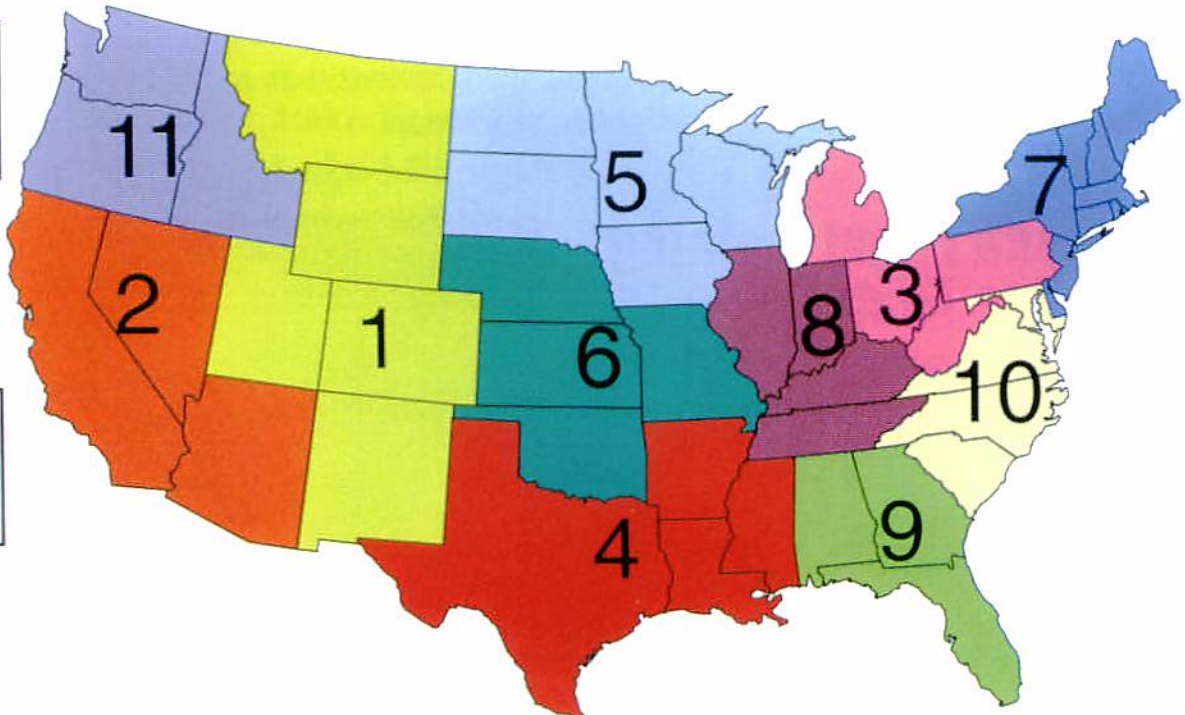
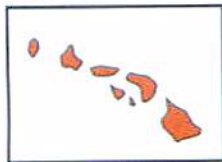
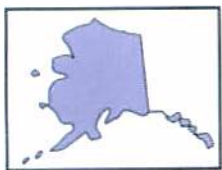
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